

# CRANBROOK

## ARCHIVES

### **Cranbrook Educational Community President's Office**

**Dr. Lillian H. Bauder (b. 1939)**

Records, 1983-1996  
23.25 cubic ft.

Acquisition Number:	1991-16
Acquisition:	Most records were transferred from the President's Office in several lots from late 1995 to September 1996. The audio-taped interviews are a gift from Lillian Bauder. (See donor file for complete history).
Access:	Access to the collection is unrestricted with the exception of the transcripts.
Preferred Citation:	CEC President's Office (Dr. Lillian Bauder) Records, Cranbrook Archives, Bloomfield Hills, Michigan.
Copyright:	Copyright to this collection is held by the Cranbrook Educational Community and by Dr. Lillian Bauder.
Processing:	Tiffany B. Dziurman, 1996-97
Index:	Hub Beudert, 1998



## History

Lillian Hinckley Bauder was President and Chief Executive Officer of Cranbrook Educational Community (CEC) from 1984 to 1996. A renowned educator and administrator, Dr. Bauder is also a respected community leader and a vigorous advocate for the arts.

Dr. Bauder was born in New York City on 12 December 1939. She married Donald Bauder in 1955 and together they adopted one child, Jacqueline. In 1961, Dr. Bauder earned a B. A. in sociology from Douglass College in New Brunswick, New Jersey. She continued her education and received an M.A. (1966) and a Ph.D. (1973) in Sociology from the University of Michigan. Her studies in sociology concentrated on issues of family structure, adolescent development, human values, marriage and sexuality. As a student, Dr. Bauder achieved numerous scholastic honors including the Woodrow Wilson Fellow (1961), and admission to Phi Beta Kappa (1961), Alpha Kappa Delta (1967), and Phi Kappa Phi (1967).

Dr. Bauder began her career in 1965 at Macomb County Community College as an Associate Professor of Sociology. Two years later, she left the College to join the Department of Sociology and Social Work at the University of Detroit (U of D). Dr. Bauder was named Acting Chair of the department in 1970, Associate Chair in 1975 and Department Chair in 1976. In addition to serving as an administrator at the University of Detroit, Dr. Bauder was an Associate Professor of Sociology from 1977 to 1982. In 1982, she was named Dean of the U of D College of Liberal Arts.

In February 1983, Dr. Bauder left the University to join CEC as Director of Schools. In 1984 she was named CEC's Executive Vice President and CEC's Acting President. In October 1984 Dr. Bauder was appointed CEC President and Chief Executive Officer. In addition to the presidency, Dr. Bauder held many other CEC positions including Acting Vice President for Development and Public Relations (1984-1986, 1989), Acting Vice President for Finance and Administration (1985), Acting Director of Schools (1987, 1990), and Acting Director of Public Relations (1989).

While president, Dr. Bauder was a skillful and respected administrator, community supporter and advocate for CEC history, art and architecture. Early on, Dr. Bauder led efforts to acquire National Historic Landmark status for Cranbrook. In addition, the repair and restoration programs she developed initiated a period of architectural expansion and preservation of campus buildings and landscapes. Among the renovation projects undertaken during Dr. Bauder's administration include the Woodward Entrance, completed in late 1995 -- forty years after the idea originated; Brookside School's expansion, completed in fall 1996; and the Institute of Science's expansion, scheduled for completion in 1998.

In addition, Dr. Bauder oversaw the sale of the Evening News Association stock in 1985, which not only strengthened CEC's financial future, but established a new era of investing and fund-raising at Cranbrook. Under Dr. Bauder's leadership Cranbrook obtained nearly \$2.3 million in state funding and saw its endowment quadruple.

Among the most notable achievements of Dr. Bauder's presidency was the development of Cranbrook's first campus-wide master plan, *The Cranbrook Vision*, and its successor, *Cranbrook: 2004*. These vehicles served as a basis for many of the development activities that characterized the final years of Dr. Bauder's presidency.

As an advocate of higher education, Dr. Bauder has lectured and published several articles on sociological, organizational and educational topics. She has also acted as a consultant to numerous universities, professional organizations and businesses. As a community activist, Dr. Bauder belongs to a number of prominent organizations including the American Sociological Association, the Michigan Sociological Association, North Central Sociological Association, and the Sociologists for Women in Society. In addition, she has served on the boards of Comerica Incorporated, Detroit Edison Company and the Masco Corporation and is a trustee of the Skillman Foundation and the Henry Ford Medical Center (Northwest Region). Dr. Bauder is a member of the Economic Club of Detroit, United Way for Southeastern Michigan, the Detroit Symphony Orchestra Hall, the American Management Association and the American Association of Higher Education.

Dr. Bauder resigned as President of Cranbrook in Spring 1996. She formally left CEC the following Fall and began a new career at Masco Corporation, where she was appointed Vice President for Corporate Affairs and President of the Masco Charitable Trust. In tribute to her dedication and contributions to Cranbrook, Dr. Bauder was elected President Emeritus by Cranbrook's board of trustees in October 1996.

**Important subjects covered in this collection include:**

- CEC Reorganization
- Cranbrook Vision
- Cranbrook: 2004
- Evening News Association stock
- The Great Restoration II
- The Woodward entrance

**Important correspondents named in this collection include:**

- Peter B. Clark
- Governor John Engler
- The Honorable Geraldine Bledsoe Ford
- The Honorable Eugene Arthur Moore
- Robert C. Nelson
- United States Senator Alan K. Simpson

## Scope and Content Notes

**Series I:** CEC Governance, 1983 - 1996, Boxes: 1-17

Sub series: Committee Files, Finance, Historical Chronology, President's Office, Reorganization. **Access Restrictions Apply**

**Series II:** CEC Subject Files, 1983 - 1996, Boxes: 17-23

Sub series: Central Files, CAA, CIS, CS. **Access Restrictions Apply**

**Series III:** Personal Papers, 1988 - 1996, Box: 24

Sub series: Transcribed interviews. **Access Restricted**

### NOTE:

These files are labeled **Access Restricted** or **Access Restrictions Apply**. Be aware of and fully understand any restrictions on files before use.

Among the items removed from this collection include: duplicate memos, correspondences and CEC publications (filed elsewhere within the archives), invoices and check requisitions for basic office supplies and services, and some pre-1983 files. The pre-1983 records that were removed from Dr. Bauder's collection were placed within other collections including Dan Martin's collection, CEC Board of Trustees collections, CS Board of Governors collection, etc. Pre-1983 records were kept with Dr. Bauder's collection only if they directly related to specific files, correspondences, memos, notebooks, etc., created by Dr. Bauder.

### Key to abbreviations:

c. = circa

CEC = Cranbrook Educational Community

CAA = Cranbrook Academy of Art

CIS = Cranbrook Institute of Science

CA = Cranbrook Schools

n.d. = no date

## **SERIES 1: CEC Governance, 1983 - 1996**

This series contains committee reports, meeting agendas, minutes, correspondences and handbooks that document CEC's administrative activities, including the activities of various CEC boards. It also contains financial records, budget information, Evening News Association stock files, and patron files. The president's files document the internal activities of the President's office including, executive employee searches, presidential speeches, correspondences and memos. The reorganization records document the stages of CEC reorganization and include CEC by-laws, articles of incorporation, master plans and proposals.

Files are arranged alphabetically by subject and then chronologically per item. Original order was preserved where possible. For example, some of the file folder headings/subjects used in processing this sub-series originated in Dr. Bauder's office, and some files (ie. handbooks, working notebooks, etc. -- many are files with subject tabs) were left as found (with sequential page numbers or with subject tabs) and were not rearranged in any other order.

### **Sub Series 1: Committee Files**

#### **Box 1**

- CEC Board of Trustees
  - 1-9. Manuals, 1986-92
  - 10-13. Orientation meeting, 1986-95
- CEC Development/Public Relations Council
  - 14. Meeting agendas, 1986-88
  - 15-17. Meeting minutes, 1986-87, 1990
- CS Board of Governors
  - 18. Correspondence, 1987
  - 19-20. Handbook, 1983/84, 1986/87
  - 21. Memos, 1984-91
  - 22. News clippings, 1985
  - 23. Organizational plans, 1984
  - 24. Policies and procedures, 1986
  - 25. Reports, 1986
- CEC Joint Development/Nominating Committee
  - 26-30. File folders, 1994
- President's Working Notebooks
  - 31-35. Ad Hoc Property Sub Committee, 1988-90
    - Administrative Council (see Executive Comm.)
  - 36-69. Board of Governors, CAA, 1984-96

#### **Box 2**

- 1-17. Board of Governors, CAA, 1984-96, cont.
- 18-59. Board of Governors, CIA, 1983-96

**Box 3**

1-18. Board of Governors, CIS, 1983-96, cont.  
19-71. Board of Governors, CS, 1983-96

**Box 4**

1-19. Board of Governors, CS, 1983-96  
19-54. Board of Trustees, (copies c. 1982)-96

**Box 5**

1-55. Board of Trustees, (copies c. 1982)-96 cont.

**Box 6**

1-31. Board of Trustees, (copies c. 1982)-96 cont.  
32-62. Buildings and Grounds Committee, 1983-96

**Box 7**

1-8. Buildings and Grounds Committee, 1983-96  
9-38. Cultural Properties Committee, 1984-96  
39-73. Development Committee, (copies c. 1981)-93  
74-107. Executive (Administrative Council) Committee, 1983-96

**Box 8**

1-87. Executive Committee, 1983-96, cont.  
88-99. Finance Committee, (copies c. 1982)-96

**Box 9**

1-57. Finance Committee, (copies c. 1982)-96, cont.

**Box 10**

1-16. Finance Committee, (copies c. 1982)-96 cont.  
17-27. Investment Sub Committee, 1987-94  
28-51. Long Range Planning Committee, 1985-95

**Box 11**

1-18. Long Range Planning Committee, 1985-95 cont.  
19-26a. Plenary Sessions, 1987-95  
27-93. President's Council, 1987-96

**Box 12**

1-41. President's Council, 1987-96 cont.

**Sub Series 2: Finance**

**Box 12**

Allocation Formula  
42-44. File folders, 1985

- Allocation Process
  - 45-46. File folders, (copies c. 1979)-85
- Audit reports
  - 47-48. File folders, 1994
- Bonds
  - 49-50. Tax-Exempt Bond Financing, 1985-87
- Budget
  - 51. Correspondence, 1984-85
  - 52. Memos, 1984-90
  - 53. Preparation, 1986-87
  - 54. Realignment, 1995
  - 55. Reports, 1984-94
  - 56. Shared services, 1996
- Common fund
  - 57-62. President's notebooks, 1994-95

**Box 13**

- Evening News Association (ENA)
  - 1. Booth family tree, n.d.
  - 2-6. Correspondence, (copies c. 1981)-86
  - 7. Development, 1988
  - 8. Ephemera, n.d.
  - 9-11. Memos, 1983-91
  - 12-17. News clippings, 1985
  - 18-19. President's notes, 1984-85
  - 20. Press releases, 1985
  - 21. Proxy votes, 1985
  - 22. Shareholders meeting attendance, 1985
  - 23. Trustees notes, (copies c. 1976)-85
- Goals and Objectives
  - 24-38. File folders, 1986-95
- Objectives and Accomplishments
  - 39-41. File folders, 1995-96
- Patrons
  - 42-47. De Salle, Peggy/Albert, (copies c. 1982)-85

**Box 14 (Patrons cont'd)**

- 1. Fisher, Herb/Betty (RE: Emily Fisher lecture series), 1991-95
  - 2. Flood, Aubrey C., Estate Trust, 1985
  - 3. Goddard, Eloise, 1985
- Reports
  - 4. Additional Information, 1984
  - 5. Campaign Status Assessment, 1987
  - 6-7. Community Reinvestment plan, 1990, 1991-93
  - 8. Five-year Financial Forecast, 1985-86
  - 9. Master Plan Operating Cost Analysis, 1985

- 10. Performance Summary, 1993
- 11-13. Products and Facilities Marketing Audit,
- 14. Repair and Restoration Priorities, 1985-86
- 15-23. Strategic Plan, 1985, 1993, 1993-94
- 24. The Cranbrook Challenge, n.d.
- 25-26. Three-Year Financial Forecast, 1991
- Taft group
  - 27. Agreements, 1985
  - 28. CEC Board of Trustees, n.d.
  - 29. Correspondence, 1983-85
  - 30. Memos, 1985
  - 31. Publications, (copies c. 1982)
  - 32-34. Reports, 1985-86

**Sub Series III: Historical chronology**

- Episode VIII
  - 35-36. File folders, 1992-93
- Events
  - 37-40. File folders, 1995

**Sub Series IV: President's office**

- Business office reference book
  - 41. File folders, 1983-84
- Chief Financial Officer search (CFO)
  - 42-48. Candidates, 1985-93
  - 49. Executive Committee notes, 1988-93

**Box 15**

- Conflict of interest
  - 1-3. Disclosure statements, 1989-95
  - 4. Notes, 1988-96
- Correspondence
  - 5-8. File folders, 1984-96
- Cranbrook Vision
  - 9. Capital projects plan, 1991
  - 10-11. Goals and objectives, 1986-88
  - 12. Memos, 1987
  - 13-17. People and program audit, n.d.
  - 18-22. Strategic planning: 2004 Cranbrook at 100, 1993-96
  - 23-24. Vision II, 1991
- Events
  - 25. Founders Day, (copies c. 1980)-94
  - 26. Miscellaneous, 1984-93
  - 27. President's Award for Excellence, 1993



- 28. Tenth Anniversary, 1993
- Finance
  - 28a. File folders, 1984-85
- Goals/objectives
  - 29-30. Annual plan, 1989-90
  - 31-33. Woodward entrance, 1985-93
- Invoices
  - 34. File folders, 1985-87
- Memos
  - 35. File folders, 1983-93
- Miscellaneous Notes
  - 36. File folders, n.d., 1987
- Newsletter clippings
  - 37. File folders, 1984-86
- Organizational charts
  - 38. File folders, (copies c. 1982)-85
- Personnel
  - 39-40. File folders, 1984-87
- Position guide
  - 41. File folders, 1983-96
- Report of the President
  - 42-43. File folders, 1984-86
- Resignation
  - 44. Formal, 1996
  - 45-48. Transitions, 1996

**Box 16**

- Speeches
  - 1. Affiliated groups, 1988-92
  - 2. CAA, 1985-96
  - 3-11. CS, 1983-96
  - 12-30. General, 1984-96
  - 31-32. Slide presentations, 1983-94
- Staff meeting information
  - 33. File folders, 1987
- Vice President of Development/Advancement search
  - 34-36. Candidates, 1991-92
  - 37. Position profile, 1991-92
  - 38. President's file, 1988-92
- Vice President of Development/Public Relations search
  - 39. Position profile, 1989
- Vice President of Facilities/Operations search
  - 40. Appointee, 1992

**Sub Series V: Reorganization**

- Articles of incorporation

- 41. File folders, (copies c.1973)
- By laws
  - 42. File folders, 1986, 1991
- By laws discussion meeting notes
  - 43-44. File folders, 1984, 1988
- CEC organizational charts
  - 45. File folders, 1984-86
- Committee on governance
  - 46-47. File folders, 1992-93

### **Box 17**

- Correspondence
  - 1-3. File folders, (copies c. 1978)-94
- Governance task force
  - 4-6. File folders, 1992
- Historical developments
  - 7-10. File folders, (copies c.1934)-92
- Master plan
  - 11-16. File folders, 1985-86
- Master plan scrapbooks
  - 17-20. File folders, n.d., 1985-86, (oversize, Box 23)
- Memos
  - 21-22. File folders, 1983-96
- Press Releases
  - 23. File folders, 1984
- Proposals/reports
  - 24. File folders, 1984-91
- Updates
  - 25. File folders, 1984-85

### **Series II: CEC Subject Files, 1983 - 1996**

This series contains records that document Cranbrook events, goals, housing issues, legal issues, personnel administrations, programs, publications and division activities. Also included are Cranbrook Academy of Art records such as annual reports, correspondences, personnel files, long-range plans, staff meetings minutes and studio expansion studies. Cranbrook Institute of Science records include correspondences, memos, master plans, news clippings and personnel files. Cranbrook School records include Brookside and Kingswood records (correspondences, personnel, reports, surveys, etc.), employment issues, program records, public relations records, reports, as well as student issues.

Files are arranged alphabetically by subject and then chronologically per item. Original order was preserved where possible. For example, some of the file folder headings/subjects used in processing this sub-series originated in Dr. Bauder's office, and some files (ie. long-range plans, master plans, etc. -- many are files with subject tabs) were left as found (with sequential page numbers or with subject tabs) and were not rearranged in any other order.

## **Sub Series I: Central Records**

### **Box 17**

#### Ancillary Groups

- 26. Accounting, n.d.
- 27. Calendar, n.d.
- 28. Organization, 1985-86
- 29. Personnel, n.d.
- 30. Program Information, 1984-86
- 31. Purchasing, 1985-86
- 32. Rental Income, 1984
- 33. Special and Summer Programs, 1984-86
- 34. Utilities, 1984-85

#### Banner designs

- 35. File folders, n.d.

#### Composarium

- 36-38. Committee Notes, 1984-87
- 39. Report of Proposed Composarium at Thornlea, 1986

#### Divisions

##### Archives

- 40. Correspondence, 1984-96
- 41. Personnel, 1984

##### Horticulture

- 42. Cranbrook living arboretum, (copies c. 1982)
- 43. Five year landscape plan, 1984
- 44. Master plan, 1985-90

#### Events

- 45. Activity Calendars, 1984-96
- 46. Cranbrook's 90th birthday celebration, 1994
- 47. The Vietnam War: A Retrospective, n.d.
- 48. Twelfth night, 1984-89

#### Garden auxiliary

- 49. File folders, 1984-85

#### Goals

- 50. Master plan, 1985
- 51. Mission statement, 1985

#### Greek theatre

- 52. Schematic design summary report, 1989

### **Box 17 (cont'd)**

#### Historical information

- 53. File folders, (copies c. 1981-82)

#### Housing issues

- 54. File folders, 1984-87

#### Insurance plans

- 55. Liability, 1984-86
- 56. Liquor liability, 1984-85
- 57. Loss control, 1984
- 58. Medical coverage, 1984

### **Box 18**

#### Legal issues

- 1-3. Blanusa, Ilija, 1993-95
- 4-5. Christies Auction House, 1987
- 6. Limited partnership committee, 1984
- 7-9. McClain, Katherine, 1985
- 10-11. Rogers, Bob, 1989-90
- 12. Senate Bill No. 534, 1990
- 13-28. Stefanac, Judith, 1983-85
- 29-43. Torres, Susana, 1993-96

### **Box 19**

- 1-18. Torres, Susana, 1993-96, cont.

#### Memos

- 19-20. File folders, (copies c. 1980)-96

#### Newspaper clippings

- 21. File folders, 1987-93

#### Personnel administrations

- 22. Agreements, 1984
- 23. Benefits, 1983-94
- 24-27. Files, (copies c. 1980)-86
- 28. Handbook, 1984-96
- 29. Hay Strategic Compensation Service, 1985
- 30. Memos, 1985-87
- 31. Policies, 1986

#### President's house

- 32. Artwork, 1991-93
- 33-37. Files, 1987-93
- 38. Furniture/Arkitektura, n.d., 1984-94

#### Programs

##### Great Restoration II

- 39. Alumni court repairs, 1982-84
- 40. Miscellaneous, 1984-85

##### Identification Program

- 41. File folders, 1989

##### Sun microsystems engineering resource allocation

- 42. File folders, 1993

#### Publications

- 44. Quarterly/Journal notes, 1984-85

#### Real Estate

- 45-48. Orchard Lake Property, 1989-92

- 49. Study of development options for Woodward/Cranbrook property, 1988
- 50. Taubman property, 1984-85
- 51. Vaughn School, 1984
- Repair and Restoration Projects
  - 52. File folders, 1987
- St. Dunstan's Theatre Guild
  - 53-60. File folders, 1988-89

**Sub Series II: CAA (Cranbrook Academy of Art)**

**Box 20**

- Annual reports
  - 1-2. File folders, (copies c. 1982)-84
- Budget
  - 2a. File folders, n.d.
- Correspondence
  - 3. File folders, 1983-85
- Director Resignation
  - 4. File folders, 1993
- Director Search
  - 5-6. Candidates, 1994
  - 7. Position Description, n.d.
  - 8. President's notes, 1994
  - 9. Search committee, 1993
- Employment candidates
  - 10. File folders, n.d.
- Ephemera
  - 11. File folders, 1985
- Goals/Objectives
  - 12. File folders, 1991-92
- Joint Venture Agreement
  - 13. Furniture reproduction, 1983
  - 14. Ownership of art objects, 1984
  - 15-17. Reproduction of objects committee, 1984-85
  - 18. Saairnen blue chair and misc. furniture, 1984-85
- Long range plans
  - 19. File folders, 1984-85
- Memos
  - 20. File folders, 1984-95
- National Association of Schools of Art
  - 21. File folders, (copies c.1979)
- News Clippings
  - 22. File folders, n.d., 1991
- Personnel
  - 23. File folders, 1984-86

- Senate Arts Committee
  - 24. CEC meeting, 1985
  - 25. Correspondence, 1985-86
  - 26. Memos, 1985-86
  - 27. Michigan Equity Program, 1985-86
  - 28. Newspaper articles, 1986
- Staff meeting minutes
  - 29-30. File folders, 1985, 1993
- Studio renovation/expansion
  - 31. File folders, (copies c. 1976)-86

### **Sub Series III: CIS (Cranbrook Institute of Science)**

#### **Correspondence**

- 32. File folders, 1994

#### Director search

- 33-37. Candidates, 1992-93
- 38. Position guide, 1992-93
- 38a. President's files, 1992-93
- 39. Search committee, 1991-92

#### Facility program, 1984 (oversize, Box 23)

#### Finance

- 40. Committee notes, 1995
- 41. Five year financial and programmatic projections, 1985

#### Master plan, 1995 (oversize, Box 23)

#### Memos

- 42. File folders, 1986-91

#### News clippings

- 43. File folders, 1996

#### Personnel

- 44-46. File folders, (copies c. 1982)-92

#### Reports

- 47. Competitive positioning study, 1986
- 48. Interpretive planning report, 1989-1991
- 49. Planning study, 1985
- 50. Programmatic and related issues study,
- 51. Renovation and expansion project team, 1989
- 52-53. Renovation and expansion reference notebook, 1991
- 54. Report on the First-Level Appropriations, 1985  
Schematic design, 1996 (oversize, Box 23)
- 55-56. Tri-county market opinion research survey, 1984

#### Renovation Records

- 57. File folders, 1991-92

### **Sub Series IV: CS (Cranbrook Schools)**

## **Box 21**

### Admission

1. Analysis, 1989-90
2. Policy planning, 1986

### Bomb threats

3. File folders, 1987-93

### Brookside

4. Correspondence, 1990
5. Early childhood development center, 1987
6. Expansion plans, 1995  
Master plan, n.d. (oversize, Box 23)
7. Mission, 1984
- 8-10. Personnel, 1985-87
11. Proposed expansion study, 1988
12. Resource complex, 1987
- 13-15. Space Utilization Study, 1986-87
16. Structure Subcommittee, 1987  
Students drawings, 1995 (oversize, Box 23)

### College Placement

17. Advanced placement, 1990
18. College counseling, 1989-91
19. Student records, 1989-90

### Correspondence

20. File folders, 1987

### Departments

21. Audio visual dept., 1983-84

### Director search

22. Advisory committee, n.d.
- 23-30. Candidates, 1984-91
- 31-32. Finalists, 1991
33. Parent/alumni executive transition committee, 1995
34. Position description, 1990-91
35. Position research,
36. President's files, 1990-91

### Enrollment

37. Articles, 1987

## **Box 21 (cont'd)**

38. Enrollment structure/facilities task force minutes, 1987-88
39. Enrollment task force study, 1986-87
40. Gender issues, 1988
41. HOK enrollment study, 1985
42. Parents survey, 1986
43. Stats, 1985-90
44. Strategic Position, 1986
45. Yee/Minard summary, 1988

### Events

46. File folders, 1985-86

Faculty administrations

47-48. Administrative Team, 1990-91

49-50. All Schools Presentation, 1990

52. Council minutes, 1984-87

53-57. Handbooks, 1987-90

58. Personnel files, 1986

59. Traditions committee, 1985

**Box 22**

Financial aid

1. Grants, 1985

2. Trust, 1987

3. Tuition remission, 1987

Kingswood

4. Athletic survey, 1985

5-6. Boarding program analysis, 1990, 1991

7. Capital campaign, 1985-87

8. Commencement address, 1996

9. Correspondence, 1984

10. Head of Upper School Search, 1985

11. Memos, 1985

12. Mission, 1985

13. Parents' newsletter, 1986-87

14. Personnel, 1983-85

15-16. Roof repairs, 1983-85

Master plan n.d. (oversize Box 23)

Memos

17. File folders, 1983-95

Newspaper clippings

18. File folders, 1983-84

Performing Arts Center

19. File folders, 1986

Programs

20. Great Restoration I, 1985-86

21-22. New Center, (copies c. 1980)-85

23. PM, 1984-86

Public relations

24. Public television (WTVS), 1984-85

Reorganization

25. Mission statements, (copies c. 1980)-84

26. Notes, 1985

27-30. President's file, n.d., (copies c. 1981)-86

Reports

31. Athletic facilities analysis, 1990

32. Capital campaign proposals, 1988



- 33. Competitive positioning study, 1985
- 34-36. Planning analysis, 1990
- 37. Programming study, 1991
- 38. Responses to Independent School Survey, 1985
- 39-42. Schools cost and reduction, 1990
- Student center/athletic complex
  - 43. File folders, 1985
- Student issues
  - 44. Alumni association/councils, 1987-96
  - 45. Baccalaureate, 1983-84
  - 46. Campus racial incident, 1994
  - 47. Censorship, 1984
  - 48-50. Files, 1984-94
  - 51-53. Harper woods racial incident, 1987-88
  - 54-55. Ice hockey violation, 1993
  - 56-58. Wilderness trip, 1992-94

**Box 23 (Oversize files)**

- CEC Master plan scrapbook, n.d., 1985-86
- CIS Facility Program, 1984
- CIS Master Plan, 1995
- CIS Schematic Design, 1996
- CS Brookside Master Plan, n.d.
- CS Master Plan,
- CS Brookside: Students Drawings, 1995
- CS Reports: Science and Classroom Facility, n.d.

**SERIES III: Personal Papers, 1988 – 1996 (ACCESS RESTRICTED)**

This Series contains transcribed personal interviews with Dr. Lillian Bauder. Files are arranged chronologically per interview.

**ACCESS RESTRICTIONS:** As stated in Paragraph II of the Donor's Gift Agreement, Dr. Bauder retains exclusive copyright to the transcripts listed herein. Any person or entity wishing to read, quote, publish or otherwise use these transcripts must first obtain written and signed authorization from Dr. Bauder. Note that Dr. Bauder specifically reserves the right to review and edit, prior to publication or distribution, any or all portions of any manuscript, in any form, which uses any material taken or otherwise derived from the transcripts listed herein.

Requests for authorization to view or otherwise use the collection should be addressed to Dr. Lillian Bauder at Masco Corporation, 21001 Van Born Road, Taylor, MI 48180. Requests for access to the transcripts must include the following information:

1. Name and present legal address of intended user. (User must have a valid I.D. when requesting access to the collection).
2. Clearly stated reason for desiring access to the collection.
3. Purpose of research (e.g. explanation of end product or goal).
4. A signed statement that the researcher will abide by the rules promulgated by the Archives and will also abide by any additional agreements made between the researcher and Dr. Bauder regarding access to and usage of the collection.

Failure to comply with any part of the above conditions, or failure to comply with any additional agreements between a user of the collection and the Archives or Dr. Bauder, may subject that user, his/her agents and assigns to civil legal suit and possible criminal prosecution.

### **Sub Series I: Transcribed Interviews (Transcription only)**

#### **Box 24**

- |     |                 |                   |                     |
|-----|-----------------|-------------------|---------------------|
| 1.  | July 16, 1996   | (Tape 1, Side A)  | [ACCESS RESTRICTED] |
| 2.  | July 16, 1996   | (Tape 1, Side B)  | [ACCESS RESTRICTED] |
| 3.  | July 16, 1996   | (Tape 2, Side A)  | [ACCESS RESTRICTED] |
| 4.  | April 5, 1989   | (Tape 3, Side A)  | [ACCESS RESTRICTED] |
| 5.  | April 5, 1989   | (Tape 3, Side B)  | [ACCESS RESTRICTED] |
| 6.  | April 29, 1994  | (Tape 4, Side A)  | [ACCESS RESTRICTED] |
| 7.  | April 29, 1994  | (Tape 4, Side B)  | [ACCESS RESTRICTED] |
| 8.  | October 4, 1988 | (Tape 5, Side A)  | [ACCESS RESTRICTED] |
| 9.  | October 4, 1988 | (Tape 5, Side B)  | [ACCESS RESTRICTED] |
| 10. | July 17, 1996   | (Tape 6, Side A)  | [ACCESS RESTRICTED] |
| 11. | July 17, 1996   | (Tape 6, Side B)  | [ACCESS RESTRICTED] |
| 12. | July 17, 1996   | (Tape 7, Side A)  | [ACCESS RESTRICTED] |
| 13. | July 19, 1996   | (Tape 8, Side A)  | [ACCESS RESTRICTED] |
| 14. | July 19, 1996   | (Tape 8, Side B)  | [ACCESS RESTRICTED] |
| 15. | July 19, 1996   | (Tape 9, Side A)  | [ACCESS RESTRICTED] |
| 16. | July 24, 1996   | (Tape 10, Side A) | [ACCESS RESTRICTED] |
| 17. | July 24, 1996   | (Tape 10, Side B) | [ACCESS RESTRICTED] |
| 18. | July 25, 1996   | (Tape 11, Side A) | [ACCESS RESTRICTED] |
| 19. | July 25, 1996   | (Tape 11, Side B) | [ACCESS RESTRICTED] |
| 20. | July 25, 1996   | (Tape 12, Side A) | [ACCESS RESTRICTED] |
| 21. | July 25, 1996   | (Tape 13, Side A) | [ACCESS RESTRICTED] |
| 22. | August 12, 1996 | (Tape 13, Side B) | [ACCESS RESTRICTED] |
| 23. | August 12, 1996 | (Tape 14, Side A) | [ACCESS RESTRICTED] |
| 24. | August 12, 1996 | (Tape 14, Side B) | [ACCESS RESTRICTED] |
| 25. | August 12, 1996 | (Tape 15, Side A) | [ACCESS RESTRICTED] |
| 26. | August 12, 1996 | (Tape 15, Side B) | [ACCESS RESTRICTED] |
| 27. | August 13, 1996 | (Tape 16, Side A) | [ACCESS RESTRICTED] |

28.	August 13, 1996	(Tape 16, Side B)	[ACCESS RESTRICTED]
29.	August 13, 1996	(Tape 17, Side A)	[ACCESS RESTRICTED]
30.	August 13, 1996	(Tape 17, Side B)	[ACCESS RESTRICTED]
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36.	August 14, 1996	(Tape 21, Side A)	[ACCESS RESTRICTED]
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38.	August 14, 1996	(Tape 22, Side A)	[ACCESS RESTRICTED]
39.	August 14, 1996	(Tape 22, Side B)	[ACCESS RESTRICTED]
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